Keep my place safe and looking good.

Department	2019-20 Annual budget £'000	2019-20 Budget to date £'000	2019-20 Actuals £'000	2019-20 Variance £'000	% variance	2019-20 Projected Outturn at Qtr 2 £'000	2019-20 Projected Outturn Variance at Qtr 2 £'000	% Variance Projected Outturn	Financial Commentary
Bereavement Services	-1,097	-293	-236	57	-19%	-987	109	-10%	Fewer deaths year to date compared to last financial year.
Building Control	-3	-31	-30	1	0%	-3	-0	0%	
Car Parks/Civil Enforcement Parking	28	12	9	-3	0%	24	-5	0%	
Community Safety	761	493	437	-56	-11%	661	-100	-13%	This is recharged to HRA (ASB) team and there is an opposite variance within corporate
Core Environmental Operations	294	147	151	4	0%	301	7	2%	
Core waste Operations	1,124	562	508	-54	-10%	1,051	-73	-7%	Salary savings due to vacant posts
Development Management	93	47	47	1	0%	167	73	78%	Forecast shortfall in planning applications income to budget
Engineering	308	164	164	1	0%	309	0	0%	
Environmental Health	550	271	279	8	3%	564	14	3%	
Environmental Mgmt	418	206	188	-18	-9%	384	-35	-8%	Salary savings due to vacant posts
Place Teams	1,230	561	527	-34	-6%	1,153	-77	-6%	Salary savings due to vacant posts
Planning Policy	274	157	156	-0	0%	225	-48	-18%	Additional clean up grant received and underspends in the first quarter on general supplies and services.
Supplies And Transport	0	0	0	0	0%	0	0	0%	
Trees & Woodland Management	262	131	105	-25	-19%	172	-90	-34%	Temporary salary savings pending service delivery review
Totals:	4,243	2,425	2,307	-118		4,019	-224		

Help me run a successful business

Department	2019-20 Annual budget £'000	2019-20 Budget to date £'000	2019-20 Actuals £'000	2019-20 Variance £'000	% variance	2019-20 Projected Outturn at Qtr 2 £'000	2019-20 Projected Outturn Variance at Qtr 2 £'000	% Variance Projected Outturn	Financial Commentary
Asset & Property Management - Comme	-336	-224	-223	2	0%	-337	-1	0%	
Business Development - Business	47	24	32	8	35%	58	11	24%	
Community Services - Grants to Vol bod	246	123	119	-4	0%	244	-2	0%	
Economic Development	192	96	105	9	10%	199	7	4%	
Licensing	-208	-113	-116	-3	0%	-225	-17	8%	
Rubicon Client Business Development	652	326	328	2	0%	640	-12	-2%	Costs associated with the set up of Rubicon Leisure Ltd
Totals:	592	231	245	14		579	-12		

Help me to be financially independent (including education & skills)

Department	2019-20 Annual budget £'000	2019-20 Budget to date £'000	2019-20 Actuals £'000	2019-20 Variance £'000	% variance	2019-20 Projected Outturn at Qtr 2 £'000	2019-20 Projected Outturn Variance at Qtr 2 £'000	% Variance Projected Outturn	Financial Commentary
Benefits	695	362	351	-12	-3%	729	34		
Benefits Subsidy	-793	280	271	-10	-3%	-813	-20	3%	
Revenues	536	268	284	16	6%	520	-16	-3%	
Totals:	437	910	905	-5		435	-2		

Help me to live my life independently (including health & activity)

Department	2019-20 Annual budget £'000	2019-20 Budget to date £'000	2019-20 Actuals £'000	2019-20 Variance £'000	% variance	2019-20 Projected Outturn at Qtr 2 £'000	2019-20 Projected Outturn Variance at Qtr 2 £'000	% Variance Projected Outturn	Financial Commentary
Community - Lifeline	-85	-43	-48	-5	13%	-82	3	0%	
Community Transport	230	115	113	-1	0%	240	10	4%	Shopmobility not achieving income budget following closure of several high street shops - new manager reviewing service to make it viable moving forward.
Early Help - General Fund	-16	-8	-8	-0	0%	-32	-16	100%	
Totals:	129	64	58	-7		126	-3		

Help me to find somewhere to live in my locality

Department	2019-20 Annual budget £'000	2019-20 Budget to date £'000	2019-20 Actuals £'000	2019-20 Variance £'000	% variance	2019-20 Projected Outturn at Qtr 2 £'000	2019-20 Projected Outturn Variance at Qtr 2 £'000	% Variance Projected Outturn	Financial Commentary
Housing General Fund	656	232	215	-17	-7%	670	14	2%	
Housing Strategy & Enabling	218	109	97	-12	-11%	200	-18	-8%	saving on staff reduced hours - given up as saving plus additional HMO licence income 5k
Land charges	-36	-18	-23	-5	0%	-37	-1	0%	
Totals:	839	323	289	-34		834	-5		

Provide good things for me to do, see and visit

Department	2019-20 Annual budget £'000	2019-20 Budget to date £'000	2019-20 Actuals £'000	2019-20 Variance £'000	% variance	2019-20 Projected Outturn at Qtr 2 £'000	2019-20 Projected Outturn Variance at Qtr 2 £'000	% Variance Projected Outturn	Financial Commontary
Business Development - Cultural	26	13	11	-2	0%	22	-4	0%	savings given up on christmas lights budget, additional civc suite income and staff vacancies
Cultural Services	0	0	0	0	0%	0	0	0%	
Facilities Management - Public Convenie	-0	-0	0	0	0%	-0	0	0%	
Parks & Events	389	186	138	-48	-26%	360	-29	-7%	savings due to vacant posts which have now been filled and spending restricted to essential spend only
Parks & Green Spaces	0	0	0	0	0%	0	0	0%	
Rubicon Client Cultural Services	0	0	49	49	0%	63	63	0%	Delayed property maintenance at the Rubicon sites to be absorbed by RBC
Rubicon Client Parks & Events	6	3	4	1	0%	5	-1	0%	
Rubicon Client Sports Services	0	0	3	3	0%	3	3	0%	
Sports & Arts Development	207	135	125	-10	-7%	202	-5	0%	savings due to vacant posts which have now been filled
Totals:	627	337	331	-6		655	28		

Enable others to work/do what they need to do (to meet purpose)

Department	2019-20 Annual budget £'000	2019-20 Budget to date £'000	2019-20 Actuals £'000	2019-20 Variance £'000	% variance	2019-20 Projected Outturn at Qtr 2 £'000	2019-20 Projected Outturn Variance at Qtr 2 £'000	% Variance Projected Outturn	Financial Commentary
Asset & Property Management	1,352	837	831	-6	-1%	1,316	-36	-3%	Property team transferred back from PPL. Vacant posts within, restructure taking place.
Audit Services	91	45	45	-0	0%	91	0	0%	
Business Development	52	26	24	-2	0%	49	-2	0%	
Central Post Opening	78	39	51	11	29%	97	20	25%	There is an increase in postage costs which is currently being reviewd.
СМТ	212	106	97	-9	-8%	183	-29	-14%	Vacant posts pending a service review.
Communications & Print	172	84	92	8	9%	180	7	4%	
Corporate Services	-2,267	-62	-65	-4	0%	-2,265	2	0%	
Customer Support Services	492	209	173	-36	-17%	405	-87	-18%	Vacant posts pending a full service review.
Democratic Services	363	181	187	6	3%	375	12	3%	
Depot	-1	-0	-0	-0	0%	0	1	0%	
Elections	254	136	139	3	0%	254	0	0%	
Facilities Management	78	39	38	-1	0%	81	3	0%	
Equalities & Policy	77	39	29	-9	-24%	55	-22	-29%	Underspends on general supplies and services budgets.
Financial Services	540	270	275	5	2%	547	8	1%	
Human Resources	489	244	214	-30	-12%	444	-45	-9%	Salary savings due to vacant posts.
ICT	890	445	467	22	5%	884	-6	-1%	
Legal Services	365	182	172	-10	-6%	369	5	0%	
P A & Directorate Support	141	70	74	4	0%	147	6	4%	
Partnerships	54	27	30	3	0%	61	8	14%	
Procurement	1	0	0	-0	0%	0	-1	0%	
Transformation	48	24	18	-6	-25%	41	-7	-15%	Salary savings due to vacant posts.
Transport	-1	-0	-0	0	0%	0	1	0%	
Totals:	3,479	2,942	2,890	-52		3,316	-164		

Total service strategic purposes	10,346	7,232	7,025	-207		9,963	-383		
Corporate Expenditure	-10,346	-8,322	-8,441	-119	0	-10,535	-189	0	
Use of balances	0	0	0	0	0	0	0	0	
Total	0	-1.090	-1.416	-326		-571	-571	-0	